# Support Policy for Special Needs Pupils

	Date	
Staff Consultation	Feb 2020	
Parental Consultation	Feb 2020	
Ratified by BoM		

Signed:
Chairperson, BoM
Date:

#### **Guiding Principles:**

- All our children have a right to an education, which is appropriate to them as individuals. We want all our children to feel that they are a valued part of our school community
- The resources provided to support pupils with special educational needs, will be used to facilitate the development of a truly inclusive school
- Supports provided to pupils with special educational needs will be based on identified needs and be informed by regular reviews of progress (in consultation with parents and pupils) as outlined in the Continuum of Support Guidelines
- The class teacher has primary responsibility for the progress and care of all pupils in the classroom, including pupils with special educational needs
- Pupils with the greatest levels of need will have access to the greatest level of support, and whenever possible, these pupils will be supported by teachers with relevant expertise who can provide continuity of support

As far as possible, therefore, it is our aim to minimise the difficulties that children may experience. We aim to achieve this by adopting three principles that are essential to developing a more inclusive curriculum.

#### Inclusion:

We are fully committed to the principle of inclusion and the good practice which makes it possible. Our policy as set out in this document, aims to enable children with SEN, traveller children and children whose first language is not English, to become fully integrated members of our school community. This will be achieved by careful consideration of the needs of each child and by either modifying activities or by providing support that will help the child to participate in them.

#### Three principles for inclusion

#### Setting Suitable Learning Challenges

We aim to give every child the opportunity to experience success in learning and to achieve as high a standard as possible. In order to do this, St. Johns Parochial School will use the 'Continuum of Support Process' as outlined in Table 1 below to identify educational needs. Identification of educational needs is central to setting suitable learning challenges for our SEN pupils. Using the continuum of support framework, our school will identify pupils' educational needs to include academic, social and emotional needs, as well as needs associated with physical, sensory, language and communication difficulties. It is important to look at a pupils needs in context, and to use our resources to support this (for example, learning environment checklist, teacher checklist for whole-class structures and supports).

Table 1: Id Process	entification of Educational Needs through the Continuum of Support
Classroom Support	The class teacher considers how to differentiate the learning programme effectively to accommodate the needs of all pupils in the class.
	A classroom support plan is developed and/or adjusted over time for those pupils who do not respond appropriately to the differentiated programme.
	This is informed by:
	<ul> <li>Parental consultation</li> <li>Teacher observation records</li> <li>Teacher-designed measures/assessments</li> <li>Basic needs</li> <li>Learning environment</li> </ul>
	<ul> <li>Pupil consultation</li> <li>Literacy and numeracy tests</li> <li>Screening tests of language skills</li> </ul>
	A classroom support plan runs for an agreed period of time and is subject to review.
School Support	At this level a support plan is devised and informed by:
oupport.	<ul> <li>Teacher observation records</li> <li>Teacher-designed measures/assessments</li> <li>Parent and pupil interviews</li> <li>Learning environment</li> <li>Diagnostic assessments in literacy/numeracy</li> <li>Formal observation of behaviour including ABC charts, frequency measures</li> <li>Functional assessment as appropriate, including screening measures for social, emotional and behavioural difficulties</li> </ul>
	A support plan at this level may detail suitable teaching approaches including team- teaching, parallel teaching, small groups or individual tuition.
	A school support plan operates for an agreed period of time and is subject to review.

School Support Plus	This level of the continuum is informed by a detailed, systematic approach to information gathering and assessment using a broad range of formal and informal assessment tools, reports from outside professionals (as appropriate) and may include:
	<ul> <li>Teacher observation and teacher-designed measures</li> <li>Parent and pupil interviews</li> <li>Functional assessment</li> <li>Results of standardised testing such as measures of cognitive ability, social, emotional and behavioural functioning, adaptive functioning etc</li> </ul>
	Data generated from this process is used to plan an appropriate intervention and can serve as a baseline against which to map progress. A support plan at this level is likely to be more detailed and individualised, and to include longer term planning and consultation.

#### Meeting Children's Diverse Learning Needs

We take into account the different backgrounds, experiences, interests and strengths that influence the way in which children learn when we plan our approaches to teaching and learning. In planning our support, the 'Planning Template' outlining the 6 point action plan below will be utilised.

#### Planning Template to Guide the Allocation of Additional Teaching Supports for Pupils with Special Educational Needs (Primary Guidelines, P19-20)

Action 1: Identification of pupils with special educational needs	Review existing information on pupils' needs, using school- based data and any information from parents and external professionals. Engage in additional screening and data gathering as required, using informal and formal assessment approaches (for example, teacher observations, information on social and emotional competence, standardised tests, diagnostic tests). Identify all pupils with special educational needs in the school. Match their needs to the appropriate level on the Continuum of Support.	
Action 2: Setting targets	Based on individual needs, set clear learning targets for each pupil at each level of the continuum of support.	
Action 3: Planning teaching methods and approaches	Identify the level and type of intervention required to meet targets for each pupil on the continuum of support. Schools should consider methodologies best suited to promoting meaningful inclusion such as differentiation, heterogeneous grouping, parallel teaching, team-teaching and small group teaching.	
Action 4: Organising early intervention and prevention programmes	Where appropriate, based on identified needs, choose evidence- informed early intervention/prevention programmes to address concerns. Identify time needed and staffing commitment required.	

Action 5: Organising and deploying special education teaching resources	Cross-reference the needs of pupils at school support and school support plus levels and consider common needs that can be met by grouping to ensure effective and efficient teaching and learning approaches. Agree which teacher(s) will cater for these groups/individuals and when and where the teaching will take place. Be mindful of the requirement that pupils with the greatest level of need should receive the greatest level of support from teachers with relevant expertise.	
Action 6: Tracking, recording and reviewing progress	<ul> <li>Establish a tracking and recording system, to ensure that the progress of all pupils in meeting their identified targets is monitored:</li> <li>At whole-school and classroom support level by all teachers</li> <li>At the school support and school support plus levels by class teachers and special education teachers.</li> </ul>	

# Overcoming Potential Barriers to Learning and Assessment for Individuals and Groups of Children

We recognise that a minority of children will have particular learning and assessment requirements that will create barriers to learning. Our SEN policy envisages a whole school approach that takes into account the roles of the Board of Management, the principal, class teacher, special education teacher and the parents.

In attempting to achieve the above objectives the BoM, principal and staff will take all reasonable steps within the limits of the resources available to fulfil the requirements outlined in this policy document.

#### **Board of Management**

The BoM will fulfil its statutory duties towards pupils with special educational needs. It will ensure that the provision required is an integral part of the school development plan. Members will be knowledgeable about the school's SEN provision – funding, equipment and personnel. The BoM:

- Oversees the development, implementation and review of school policy on support for children with extra needs
- Provides adequate class accommodation and teaching resources
- Provides a secure facility for storage of records.

#### Principal

The principal has overall responsibility for the day-to-day management of provision. He/She will work closely with the SEN co-ordinator and will keep the BoM informed about the working of this policy. It will be the role of the principal in collaboration with the SEN co-ordinator to:

- Develop inclusive whole-school policies and monitor their implementation
- Assign staff strategically to teaching roles, including special education roles
- · Co-ordinate teachers' work to ensure continuity of provision for all pupils
- Ensure that whole-school procedures are established to facilitate the effective involvement of parents, pupils and external professionals/agencies

- Ensure that effective systems are implemented to identify pupils' needs and that progress is monitored methodically
- Facilitate the continuing professional development of all teachers in relation to education of pupils with special educational needs, and ensure that all school staff (class teachers, special education teachers and special needs assistants) are clear regarding their roles and responsibilities in this area

#### Special Needs Co-ordinator

The Special Needs Co-ordinator will be responsible for:

- Overseeing the day-to-day operation of the SEN policy
- Co-ordinating provision for children with special educational needs
- Organises the timetable for support teaching
- Liaising with and advising fellow teachers and contributing to in-service training of staff
- Liaising with and advising SNAs with regard to supporting children with special needs
- Liaising with parents of children with special needs
- Monitoring and evaluating SEN provision
- Keeps a list of pupils who are receiving supplementary teaching
- Facilitating planning for class teacher with support teacher
- Supports the implementation of a tracking system at a whole-school level to monitor the progress of children who avail of additional support
- Keeps teachers informed about the external assessment services that are available and the procedures to be followed for initial referrals
- Advises parents on procedures for availing of special needs services
- Selects children for psychological assessment in consultation with class and support teachers and with NEPS
- Liaises with external agencies such as NEPS to arrange assessments of children with SEN
- Liaises with SENO regarding all aspects of special education provision
- Stores confidential information (Psychological Assessment Reports etc.) regarding SEN children and shares same with principal, class teachers, support teachers, SNAs, other agencies where appropriate.
- Participates in and or oversees the drafting of IEPs, IPLPs and classroom support plans
- Arranges for exemptions from the study of Irish for pupils for whom this is appropriate.

#### The Role of the Class Teacher

Effective teaching and learning is critically important for all pupils, and especially for those with special educational needs. Meaningful inclusion implies that all pupils are taught in stimulating and supportive classroom environments where they are respected and valued. Mainstream class teachers have first-line responsibility for the education of all pupils in their classes. Accordingly, classroom teachers should ensure that they plan their lessons carefully to address the diverse needs within the classroom. This will include adapting their teaching approaches for some pupils whose individual progress, application, motivation, communication, behaviour or interaction with peers are causes for concern. This may require targeted interventions to develop relevant adaptive skills related to these needs. All mainstream class teachers will implement teaching approaches and methodologies that facilitate the meaningful inclusion of pupils with special educational needs. These include:

- Co-operative teaching and learning within mainstream classrooms
- Collaborative problem-solving activities

- Heterogeneous group work
- Differentiation
- Interventions to promote social and emotional competence

Every pupil needs to be taught a broad and balanced curriculum that is appropriate to his/her developmental level. Pupils' levels of interest, attention, concentration and persistence should be gradually developed, extended and rewarded, using appropriate teaching strategies. To cater for the range of learning needs in any class, mainstream class teachers will regularly need to differentiate their lessons. This can be achieved by:

- Varying the level, structure, mode of instruction and pace of lessons to meet individual needs
- Adapting lessons to take account of pupils' interests
- Matching tasks to pupils' abilities and needs
- Adapting and utilising resources, including the use of technology
- Aspiring towards suitably challenging learning outcomes and assessing accordingly

Teachers can make lessons accessible to a broad range of pupils through the use of a variety of appropriate teaching approaches and methodologies, including active learning, small-group tuition, individual teaching, and scaffolded instruction. This may also require environmental adaptations to promote curricular access.

#### The Role of the Special Education Teacher

Special education teachers should be familiar with a wide range of teaching approaches, methodologies and resources to cater for particular learning styles and to meet a variety of needs. Teaching approaches will include a combination of team-teaching initiatives, parallel teaching, co-operative teaching, early intervention and small group or individual support. Depending on the learning needs identified, a pupil with special educational needs may be supported at classroom level, or through mainstream classroom placement with additional teaching delivered through in-class or withdrawal support models.

Some pupils with more complex and enduring needs may require specific methodologies, teaching approaches and/or learning activities. Such interventions should be based on careful identification of strengths and needs, including multi-disciplinary assessment when necessary.

The type of support offered depends on the child's individual needs and takes the form of:

- curriculum support
- life and/or social skills training
- physical training/gross motor development
- speech training/communication and/or language development
- behaviour modification programmes
- assistance with sensory modulation
- development of anger management strategies
- a combination of some/all of the above

Special education teachers, in consultation with class teachers, should plan their interventions carefully to address pupils' priority learning needs and to achieve the targets identified in the relevant continuum of support plan. Short-term planning should reflect the support plan targets and should break down the development of skills and content into small incremental steps to address each pupil's specific needs. Outcomes for

pupils should be routinely assessed, recorded and used to review progress. These outcomes should also be used to inform the targets for the next phase of intervention.

In addition to consultation around the individual needs of their child, parents also value receiving good information on the nature and type of the special educational needs provision available in the school. Our school will consult with parents when developing and reviewing polices relating to the education of children with special educational needs. This helps to ensure that parents understand the school's approaches and better enables them to support their children in transitioning through the school.

#### Parental Involvement

Good parental engagement is a critical factor in enhancing outcomes for pupils with special educational needs. Parental engagement is enhanced when parents are consulted in relation to their children's needs and strengths, on the supports and strategies being developed to support their children, and when they are involved in regular reviews of progress. The Continuum of Support process and use of the Student Support File provide valuable opportunities to engage with parents and to build a collaborative approach to identifying and responding to the needs of pupils with special educational needs.

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The Parents/Guardians of the pupils of St. Johns Parochial School can prepare for and support the work of the school by:

- Supervising, assisting with, showing interest in and signing homework.
- Reading and telling stories to their child/children.
- Listening to and giving supportive feedback on oral reading.
- Where their child is in receipt of supplementary teaching, implementing suggested home-based activities and discussing the outcomes with the child's teachers.
- Signing and returning consent forms to the school regarding withdrawal for support teaching.
- Talking positively about school and school work.
- Keeping the class teacher informed of any home factors which may be affecting their child's progress.
- Participating in activities organised by the school that are designed to increase the involvement of parents in their children's learning.
- Helping children to develop their organisational skills.
- Helping children to look after school books and other resources which are loaned to the children for use at home.
- Supporting programmes and initiatives implemented by the school.

#### Enrolment

The school aims to meet the needs of any child whom the parent wishes to register at the school as long as a place is available and the admission criteria are fulfilled. The Ed. For Persons with Disabilities Act 2004 states that 'A child is entitled to attend the school which is most suited to his or her overall needs'.

Parents are required to notify the school of their child's special needs in advance of enrolment through the Principal. The principal will request a copy of the child's medical or psychological report. No child will be refused admission solely on the grounds that s/he has SEN except where the provision required is incompatible with that available in our school.

#### **Special Facilities**

St Johns Parochial School is a single storey building with ramps where appropriate.

#### Resources

St Johns Parochial School is a well-resourced school, which constantly monitors and updates its resources. I.T. provision is good and is updated regularly.

#### Whole School Strategies to minimise learning difficulties

Our strategies for preventing learning difficulties include:

#### **1. Promotion of Literacy:**

- Whole school promotion of Reading for Pleasure ....
- Building Bridges Comprehension Strategies
- Literacy groups in support
- Jolly Phonics spelling programme
- Spelling Bee
- Genre Writing
- Print rich environment ,
- Shared/paired reading ,
- Story time, Library time, DEAR time, Book Week, Book Fair, Reading buddies, Word games, Class library, authors lectures,
- Access to Literacy apps on school tablets

#### **Developing Listening Skills:**

Promoting a classroom environment where children listen to others, do not interrupt the speaker and wait their turn; Circle time, Listening games/activities; Listening Programmes; Listening to music.

#### **Observation and/or assessment:**

Observation: Methods in use- Shared observation ( 2<sup>nd</sup> opinion), listening to reading, General correction of homework.

Recording observation-Checklists, Personal records, reading records, end of term tests, Teachers own observation, weekly tests.

Share concerns with: - Last year's/ next year's teacher, parents, SEN co-ordinator

#### **Stages of Assessment and Provision**

Access to the school's broad and balanced curriculum is achieved for most children by differentiation of class work by the class teacher. When a class teacher identifies a child with SEN the class teacher consults with the SEN coordinator and provides interventions that are ADDITIONAL TO or DIFFERENT FROM those provided as part of the school's usual differentiated curriculum. The first line of responsibility for the progress of all pupils in the class lies with the class teacher. However, as most of our support is in-class the stages are less defined than in situations where learning support is delivered by withdrawal.

### **Record of Differentiated Support in class**

# Register of Pupils with Special Educational Needs who are in receipt of interventions through the Continuum of Support Framework

Classroom Support				
Pupil Name	Class	Description of SEN	Nature of Supports Literacy, numeracy, social, emotional, behavioural, life-skills	Focus of Support In-class, withdrawal in small groups or individual, school yard
School Support				
Pupil Name	Class	Description of SEN	Nature of Support	Focus of Support
School Support Plus				
Pupil Name	Class	Description of SEN	Nature of Support	Focus of Support

#### **Classroom Support**

Class teachers discuss their concerns with the child's parents.

The triggers for this intervention could be;

• The child makes little or no progress even when teaching approaches are directed at an identified area of weakness

- The child shows signs of difficulty in developing literacy and numeracy skills, which result in poor attainment
- Persistent emotional or behavioural difficulties which do not respond to behaviour management techniques used by the school
- Has sensory or physical difficulties
- Has communication and/ or relationship difficulties

The class teacher completes a Strategies and Targets form and monitors the Record of Differentiated Support. If this strategy does not work then the teacher will continue to the next stage, School Action.

# Teachers <u>inform</u> Parents that their child's needs would be better served in a small group with a support teacher. Parents will need to sign their consent.

#### School Support

In cases where the Record of Differentiated Support indicates that progress has not been made, or if the results of tests (M.I.S.T., N.R.I.T, Drumcondra Spelling, Micra T, Sigma T) and teacher observation indicate this to be the case, intervention in the form of a support teacher will be accessed. Again, class teachers will discuss their concerns with the child's parents. The action taken will be as follows:

- The class teacher and support teacher will differentiate the curriculum in specific areas with achievable goals to be implemented by the class teacher and support teacher.
- While every effort will be made to allow the SEN group/individual to remain included in class, there may be a need to work part of the programme in a SEN room with the support teacher or class teacher. This withdrawal will be time limited and for specific purposes only.
- Where progress is such that the child is no longer giving cause for concern, the child will revert to the usual differentiated curriculum available to all children.

#### School Support Plus

The support or class teacher may perform diagnostic tests on these children (at School Action)year. These tests will include but are not limited to the Neale Analysis Reading Test, Aston Index Spelling and Word recognition test, Non Reading Intelligence test etc.

When it has been identified that a child is still struggling despite School Action the class teacher with the support teacher and SEN coordinators, in consultation with the child's parents, may consider the following actions:

- 1. A psychological assessment will be arranged (see Education for Persons with Disability Act 2004)
- 2. Other outside agencies may need to be contacted, who will advise on a range of provision including IEP targets and strategies.
- 3. The triggers for extra intervention could be that, despite receiving an individualised programme the child:
- Makes little or no progress over a long period of time
- Continues to work at Primary Curriculum levels substantially below that of children of a similar age
- Continues to have literacy and numeracy difficulties
- Has emotional or behavioural difficulties which substantially and regularly interfere with the child's learning, or that of other children, despite an appropriate behaviour management programme and IEP
- Has sensory and/or physical needs, and requires additional specialist equipment or regular visits from an advisory service
- Has an ongoing communication or relationship difficulty that prevents social development, and act as a barrier to learning.

- 4. If it is felt that a child has care needs, a special needs assistant may be applied for.
- 5. If a parent requests an exemption from Irish, the Principal will see to this under guidance from Circular 53/2019.

#### Individual Education Plan

Based on Psychologist's report, tests, Record of Differentiation and Strategies and Targets plan, the class teacher with the support teacher, SNA (if assigned), parents and representatives of outside agencies (if necessary) formulate an Individual Education Plan or School Support plan.

These IEPs, which employ a small – steps approach, feature significantly in the provision that we make in school. By breaking down the existing levels of attainment into finely graded targets, we ensure that the child experiences success. This plan includes:

- the nature and degree of the child's abilities and skills
- the degree of the child's special needs,
- the present level of performance,
- services to be provided,
- services for transition to 2<sup>nd</sup> level school where appropriate,
- the goals, which the child is to achieve over a period of half a year.

The management of the IEP strategies will be the responsibility of the class teacher, support teacher and the SEN coordinator.

#### **REVIEW of IEPs**

The SEN coordinator will ensure that the review is conducted as necessary. The class teacher consults with the support teacher, the child (and SNA if appointed). They agree on the expected outcomes of the IEP. A draft copy is formulated and sent home to the child's parents. The parents are invited to attend a meeting to discuss or make recommendations to the draft review if they so wish. Again, outside agencies may play a part in formulating the final copy.

Where progress is unsatisfactory it may be decided that the child continues to receive additional supports. Where progress is satisfactory, and where the child is consistently achieving targets over the stated time, a decision will be made to revert to classroom support.

#### Complaints

If parents have a complaint about the Special Ed. provision made, then they should in the first instance make an appointment to speak to the SEN coordinator and then the principal.

The complaint will be investigated and dealt with as early as possible. If the matter is not resolved to the parents' satisfaction, then the matter proceeds to the B.O.M.

#### Monitoring and Reviewing

Pupils' progress in relation to achieving their targets will be regularly and carefully monitored. This stage of the process is informed by effective measurement of baseline performance, including the use of criterion-referenced tests and other methods of assessment (for example, teacher-designed tests, checklists, samples of work, observation) that allow pupils to demonstrate their progress. This will lead to the establishment of specific targets to be achieved within a defined timeframe as outlined below.



Monitoring outcomes is part of a dynamic process of identification, target-setting, intervention and review, which in turn should lead to adjustments in support plans. The Student Support File provides schools with a useful resource to support and record this process. It includes a Support Review Record to guide teachers when monitoring progress and reviewing outcomes with parents and pupils. Such monitoring of progress, and subsequent adaptation of support plans, are key drivers of effective practice.

In addition to monitoring outcomes at the individual level, it is also important to review outcomes at group, class and whole-school level. This review will include some of the following measures: attainment, communication, independence, attendance, social inclusion and well-being (for example, sense of belonging and connectedness to school) for pupils with special educational needs.

The BoM will ensure that SEN provision is an integral part of the school development plan and will evaluate the effectiveness and success of this policy by monitoring:

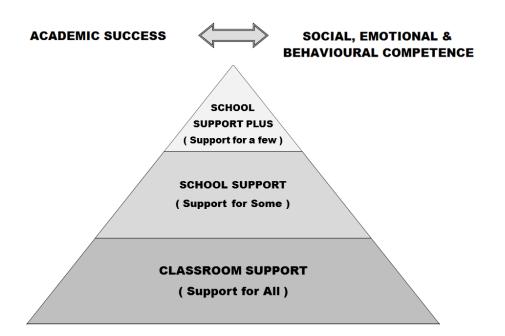
- the standards obtained by children with special needs
- the number of children at each of the three stages: Differentiation within Class, School Action and Resource.
- The level and pattern of help (i.e. average time allocated and the balance of inclass and withdrawal support)
- Views of parents
- Visits from specialist teachers
- Staff views on in-service
- Children's views

This policy will be reviewed as necessary.

### Appendix 1

Student Support File		
Name of Student:		
Date of Birth:		
School:		
Date File Opened:		
Date File Closed:		





Developing a student support plan is the outcome of a problem solving process, involving school staff, parent(s)/ guardian(s) and the student. We start by identifying concern. We gather information, we put together a plan and we review it.

Date	Actions

## Student Support File, Log of Actions

#### **SUPPORT PLAN\***

Classroom Support School Support (Support for SOME) School Support Plus (Support for A FEW)

#### To be completed by the Teacher(s)

For help, see 'SEN, A Continuum of Support - Guidelines for Teachers', BESD: A Continuum of Support - Guidelines for Teachers pp.71-74; A Continuum of Support for Post-Primary Schools, Resource Pack for Teachers, pp. 51, 53, 54, 57.

Student's Name:			Age:	
Lead Teacher:			Class/Year:	
Start Date of Plan:				
Review Date of Plan:				
Student's Strengthe	and Inter	ests:		
Priority Concerns:				
Possible Reasons fo	or Concerns	:		
Targets for the Student:				
Strategies to help the Student Achieve the Targets:				
Staff Involved and Resources Needed:				
Signature of Parent Guardian(s):	:(s)/			
Signature of Teach	er:			

#### **SUPPORT REVIEW RECORD\***

Classroom Support School Support (Support for SOME) School Support Plus (Support for A FEW)

**To be completed by the teacher(s) as a review of the plan and as a guide for future actions.** For help, see 'SEN: A Continuum of Support - Guidelines for Teachers', 'BESD: A Continuum of Support – Guidelines for Teachers', 'A Continuum of Support for Post-Primary Schools, Resource pack for Teachers', 'Student Support Teams in Post-Primary Schools'.

Student's Name:	Class/ Year:	
Names of those present at review:	Date of Review :	
What areas of the plan have been most successful and why	γ?	
Since the start of the plan, has anything changed in relation concerns? If so, what are these changes, and what have we them?		
Have the student's needs changed since the start of the plan? If so, how?		
Recommended future actions – what, how, who, when?		
Any comments from the student?		
Any comments from the parent(s)/guardian(s)?		
Signature of parent(s)/ guardian(s):		
Signature of teacher(s):		

## Appendix 2:

Support Checklist			
Name:	Age:	Class:	
General Information:	Date Checked:	Comments:	
<ol> <li>Parent(s)/Guardian(s) Consulted:</li> </ol>			
2. Information from previous school/preschool gathered:			
3. Hearing:			
4. Vision:			
5. Medical Needs:			
6. Assessment of learning- screening:			
7. Observation of learning style/approach to learning:			
8. Observation of Behaviour:			
9. Interview with Pupil:			
10. Classroom work differentiated?			
11. Learning environment adapted?			
12. Yard/school environments adapted?			
13. Informal or formal consultation/advice with outside professionals?			
14. Advice given by learning support/resource teacher or other school staff?			
15. Other interventions put in place in school?			
Action needed			

#### **Implementation of Policy**

This policy will be implemented in stages over the next two years.

#### **Ratification of Policy**

This policy will be reviewed by the Board of Management as needed.

This policy was adopted by the Board of Management after consultation with Parents Association on

Signed: \_\_\_\_\_ Chairperson of Board of Management

Signed: \_\_\_\_\_\_ Principal

Date: \_\_\_\_\_

Date: \_\_\_\_\_\_